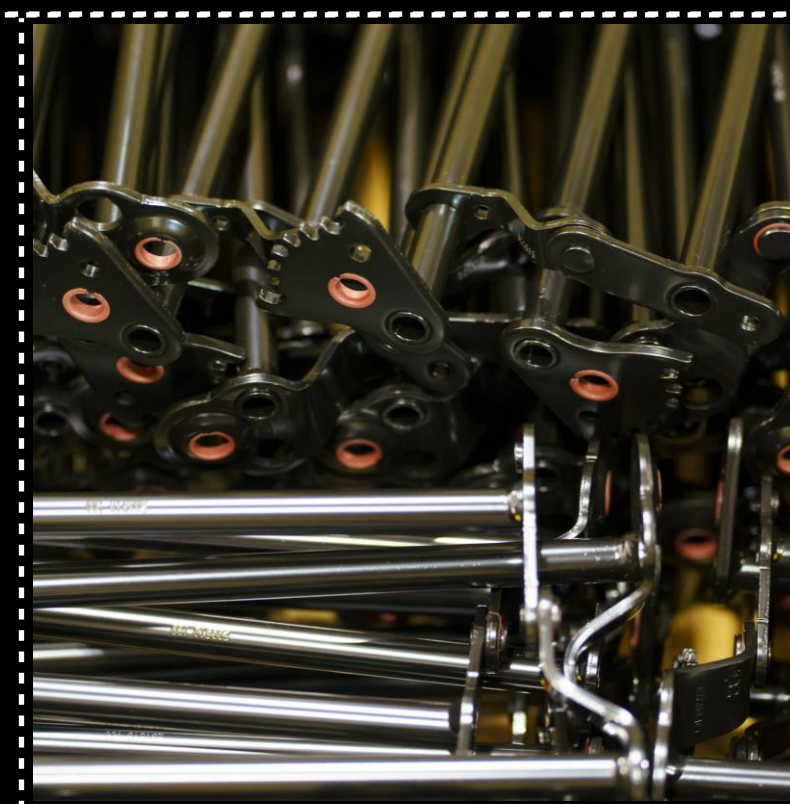
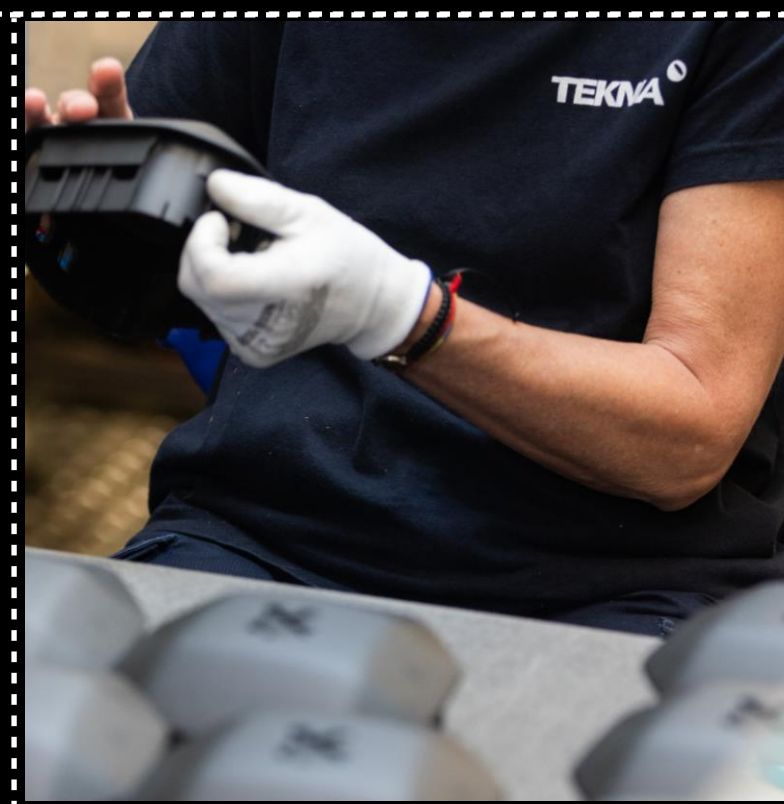
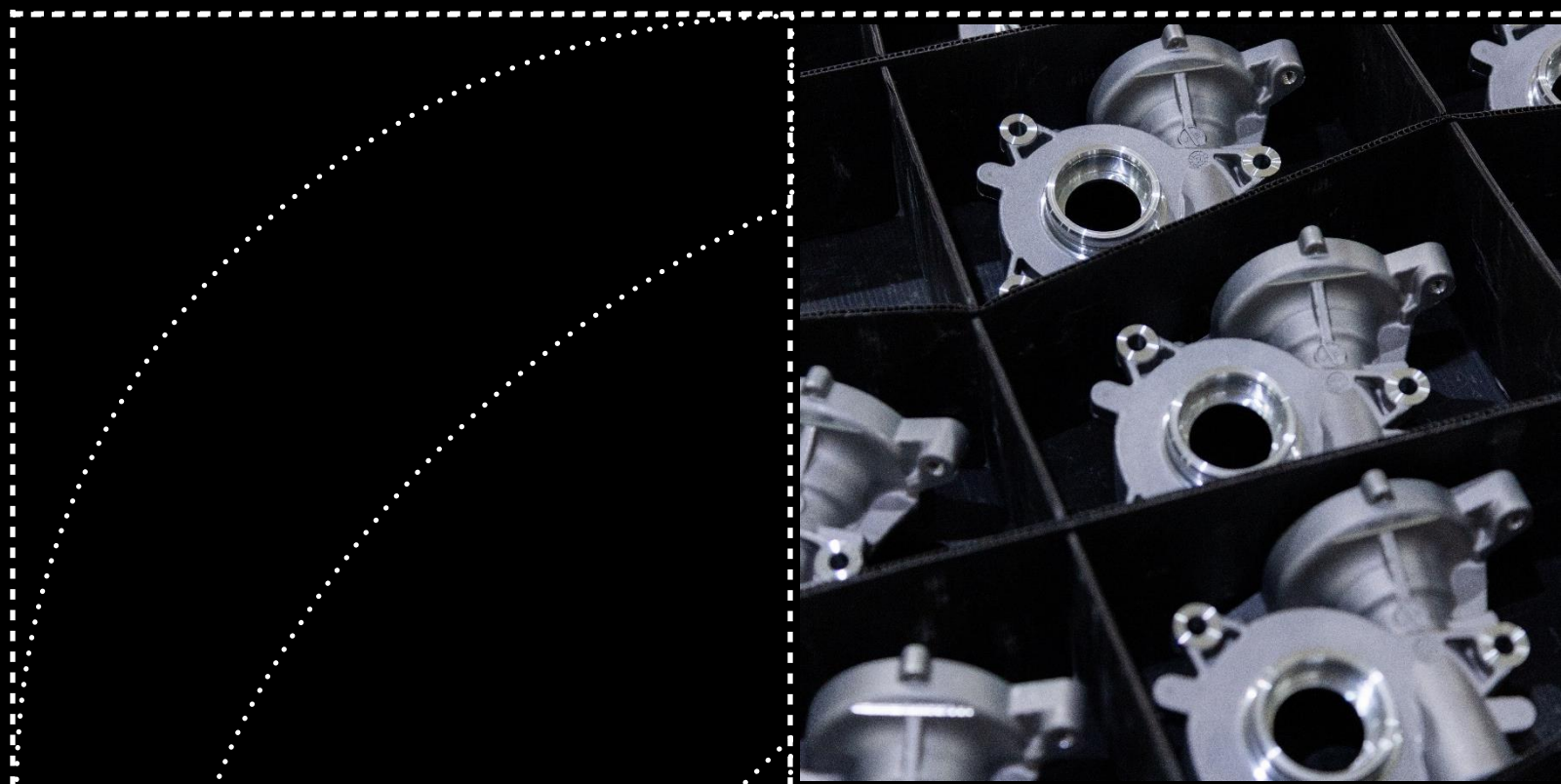
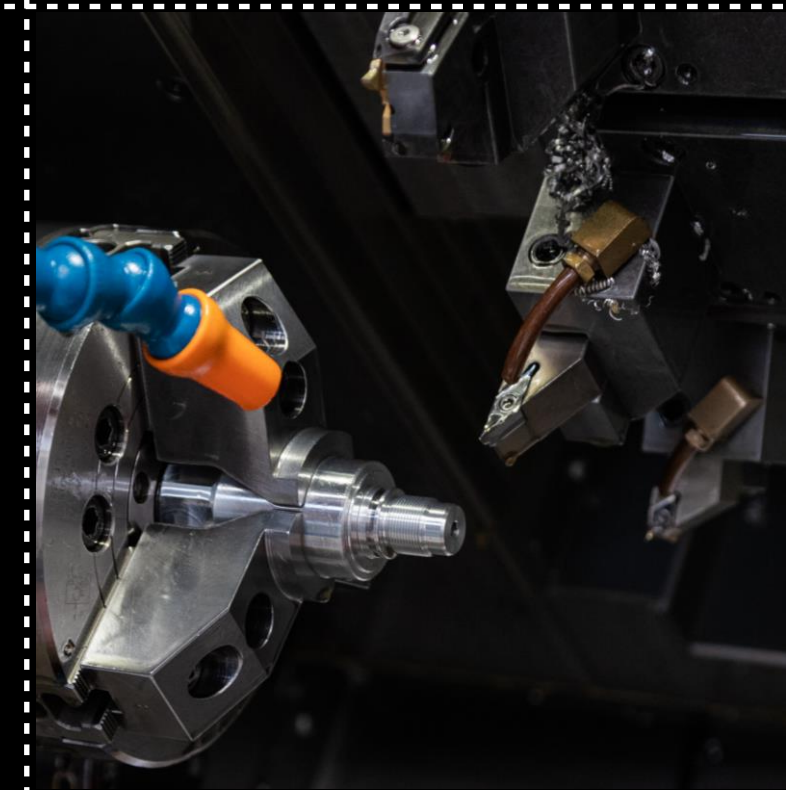


TEKNIA

Your manufacturing partner for mobility



GROUP FINANCIAL RESULTS
First Half 2025





REVENUES	221.6 M€ +0.5% vs H1 2024	Sales remain stable despite the uncertain situation in the automotive industry, marked by a slowdown in production volumes.
EBITDA	23.6 M€ +1.1% vs H1 2024	Improvement in EBITDA, which has enabled solid profitability to be maintained thanks to operational efficiency and geographical diversification.
% EBITDA MARGIN	10.7% +0.1 pp vs H1 2024	EBITDA margin improves in a challenging environment marked by increasing pressure on volumes and costs.
NET PROFIT	6.04 M€ +14.6% vs H1 2024	Net profit is growing, which indicates greater control over spending and prudent financial management in moments of uncertainty.
NET DEBT / EBITDA	1.8x 2.24x en H1 2024	The net debt/EBITDA ratio has improved significantly, demonstrating the company's solid financial profile and strength to face the future.
OPERATING CASH FLOW (OCF)	56% 25% en H1 2024	Teknia achieves record figures in EBITDA conversion to cash, thanks to its focus on operational efficiency, increasing discipline and prudent management in a volatile environment.
CAPEX	12.2 M€ 5.5% of sales	Investment levels are reduced by 38% compared to the first half of 2024, prioritising more selective investments focused on efficiency and profitability.





Group's resilience in a complex environment

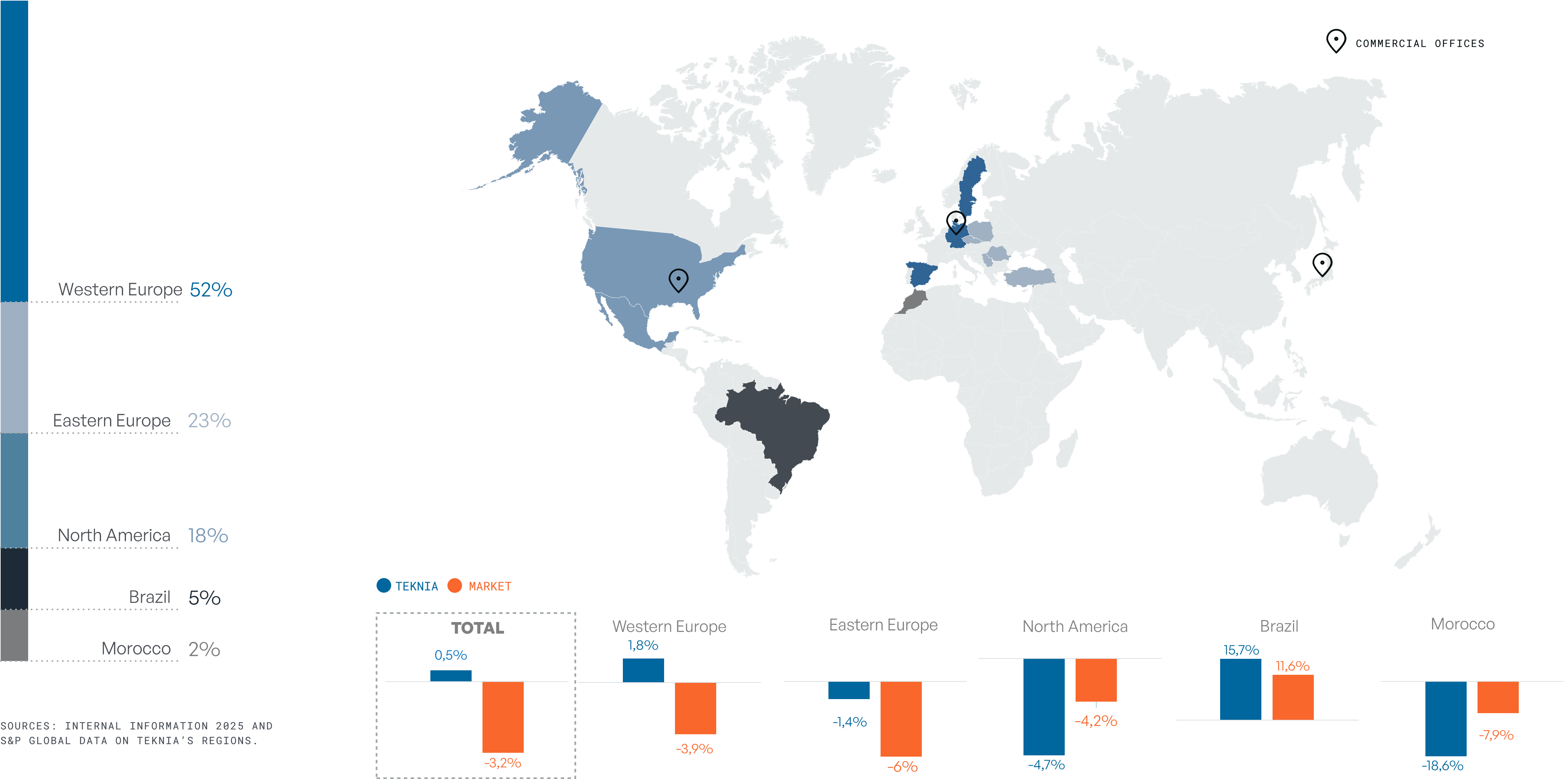
Revenues

Teknia recorded a significant increase in revenue in H1 2025 when compared to the same period last year. This performance reflects the resilience of the Group's industrial model, which successfully adapted to a particularly complex environment for the automotive sector.

EBITDA

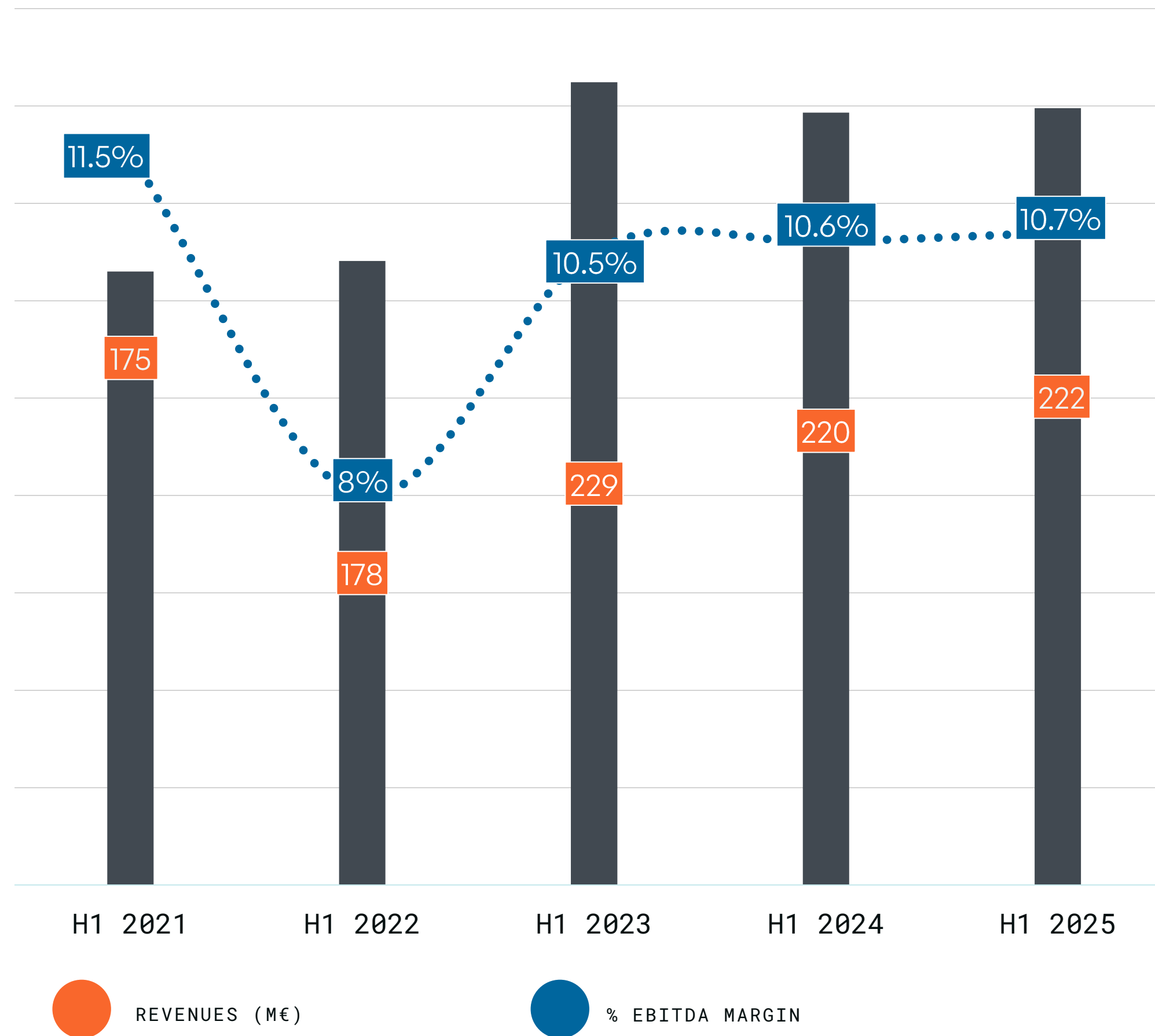
EBITDA increased slightly in a context of lower activity. Even so, the Group has demonstrated a solid ability to maintain its operating profitability, supported by its industrial efficiency and its ability to adjust its costs, thanks to the implementation of the “Elcano Plan” to address the situation in 2024.

	H1 2023	H1 2024	H1 2025
REVENUES	229.4	220.5	221.6
EBITDA	24.1	23.4	23.6
% EBITDA MARGIN	10.5%	10.6%	10.7%
EBIT	15.4	12.8	13.4
% EBIT MARGIN	7.0%	5.90%	6.0%
NET PROFIT	9.25	5.27	6.04





Revenues and EBITDA margin evolution in H1





Teknia sells its plant in Turkey

Teknia has completed the sale of its plant in Gebze, Turkey, in 1H 2025, given the high uncertainty of the local market and its small size. It was the only facility that the Group operated in the country since its acquisition in 2017.

The divestment is part of the implementation of the Elcano Plan, which aims to increase the Group's efficiency and competitiveness by focusing industrial activity on larger-scale plants of greater strategic importance.

A small plant in a complex market

The plant had a workforce of 70 people and generated a turnover of €6.6 million in 2024. The operation was carried out through the sale of the plant to its manager and an industrial partner, thus ensuring operational continuity and the preservation of job positions.

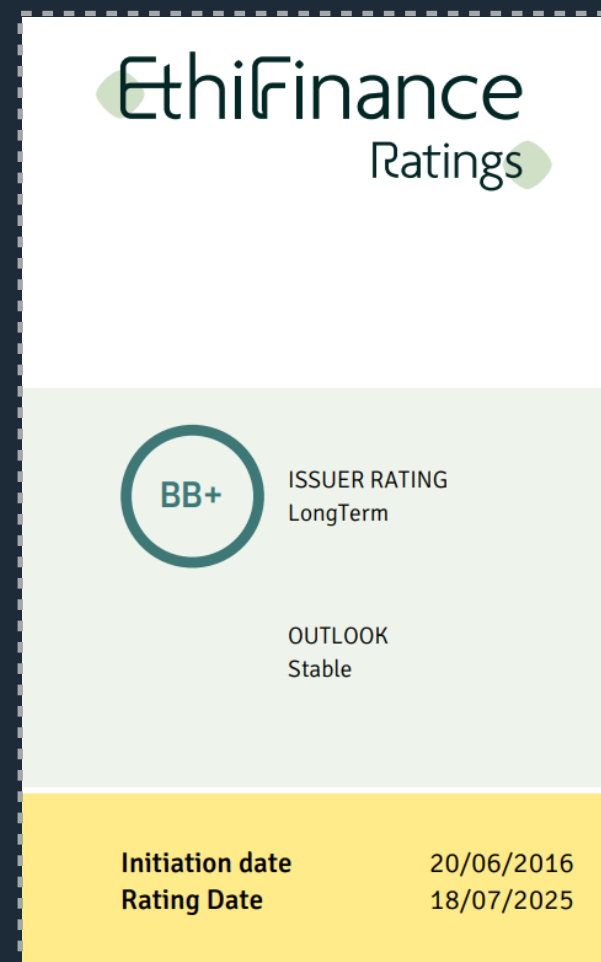
This strategic decision allows for a smooth transition, with no impact on operations or relationships with customers, suppliers or staff.





Teknia's financial rating

Affirmation of **BB+** global rating



MAIN STRENGTHS

- Teknia maintains a solid financial profile, with leverage and interest coverage at controlled levels.
- Generation of recurring operating cash flow, returning to positive free cash flow in 2024.
- It excels in sustainability and governance, with good ESG practices that improve its rating.



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